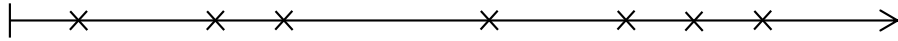


# Revenue Management under High-Variance Demand: Asymptotically Tight Fluid Approximations

Huseyin Topaloglu  
Cornell University

Yicheng Bai, Omar El Housni, Weiyuan Li, Paat Rusmevichientong

# Revenue Management under High-Variance Demand

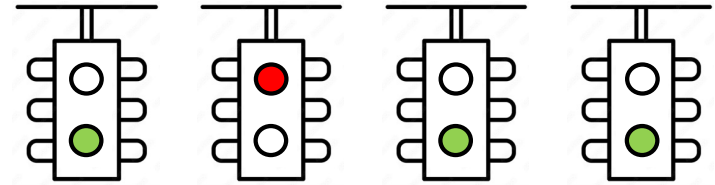


Traditional demand arrival models use a Poisson process

Variability in number of customer arrivals under a Poisson process is too small to be practically useful

How to build revenue management models with high-variance demand?

# Revenue Management under High-Variance Demand



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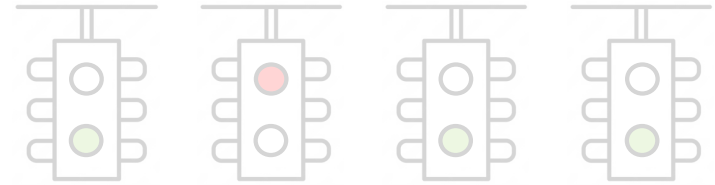
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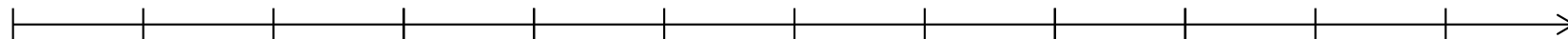
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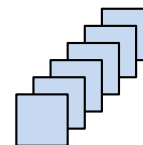
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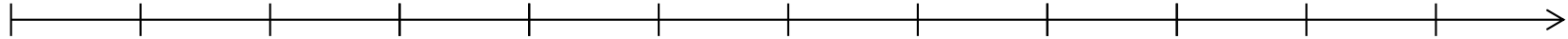
# Revenue Management



resources



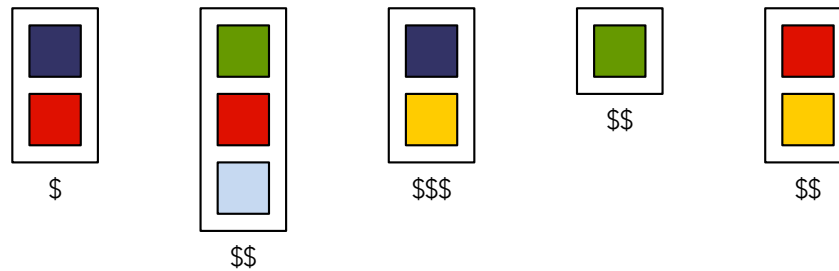
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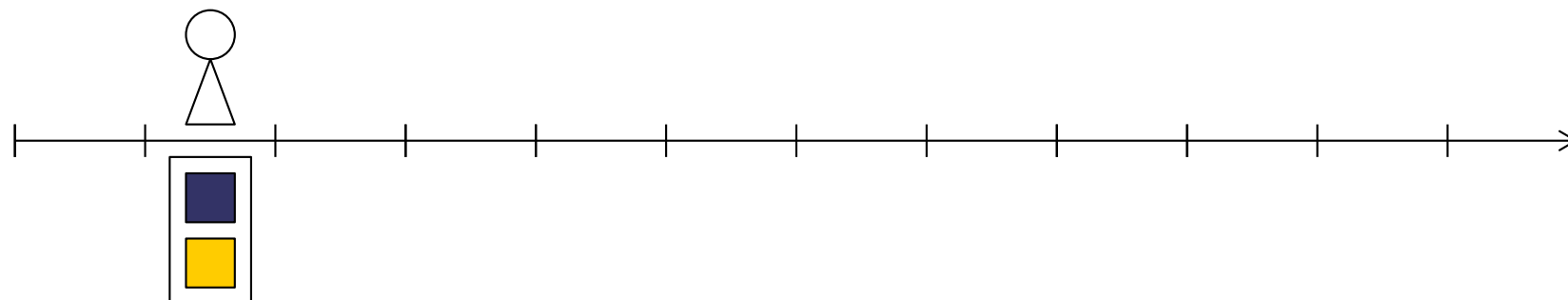
resources



products



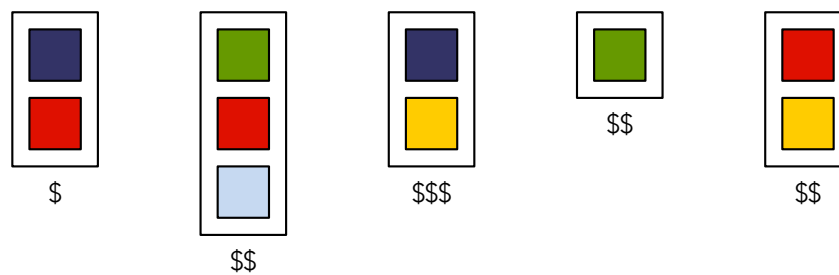
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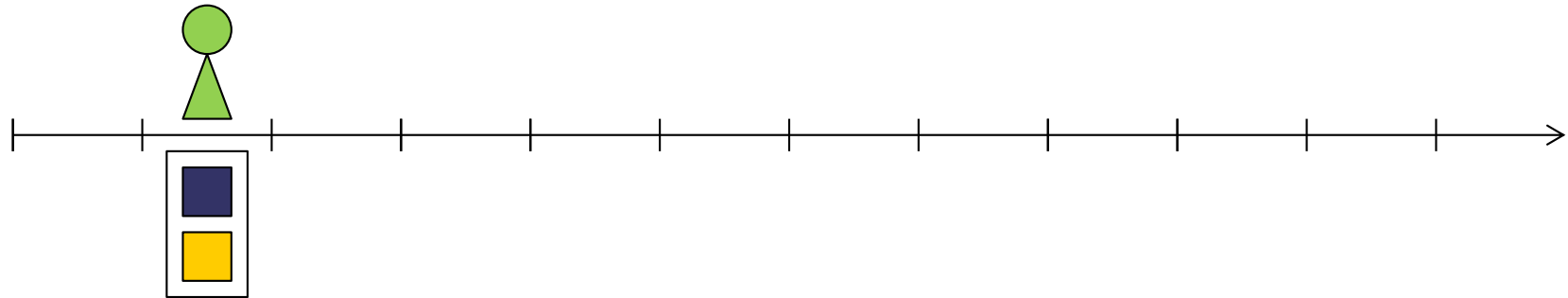
resources



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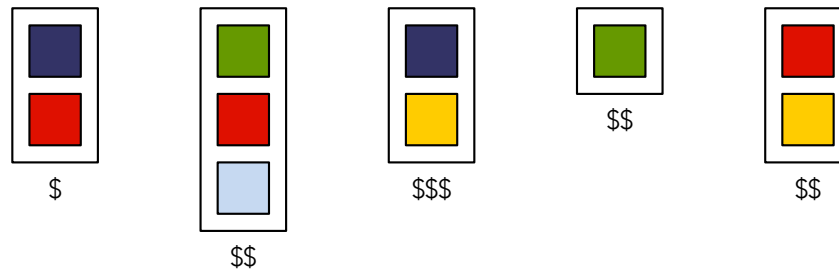
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resources

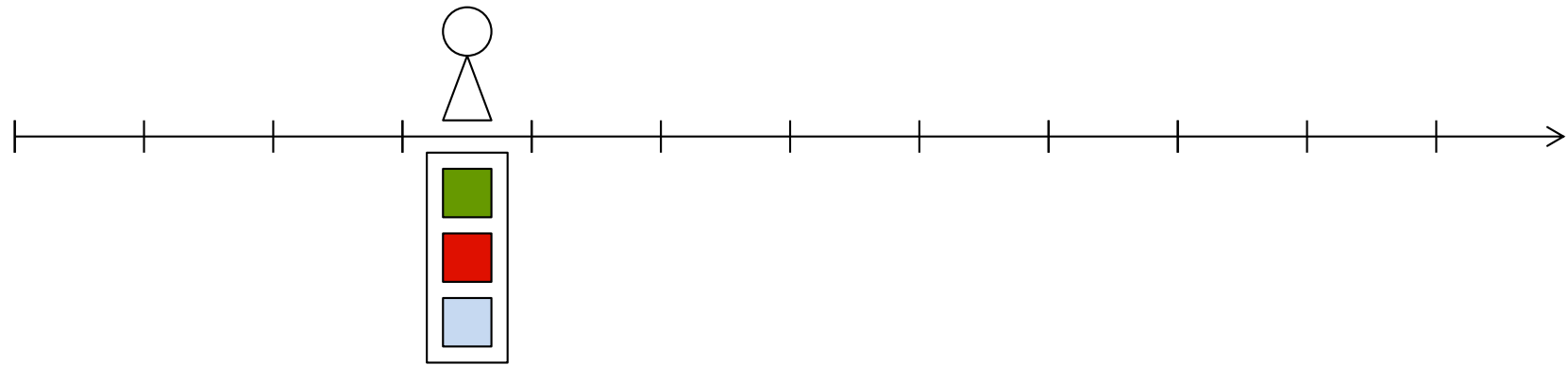


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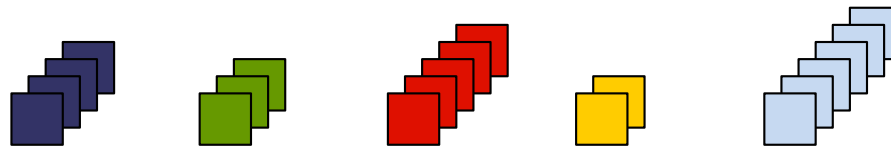




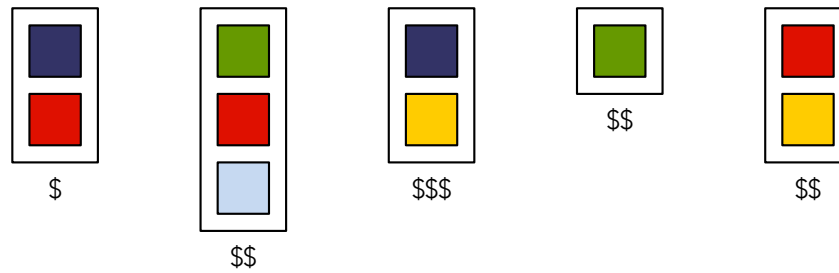
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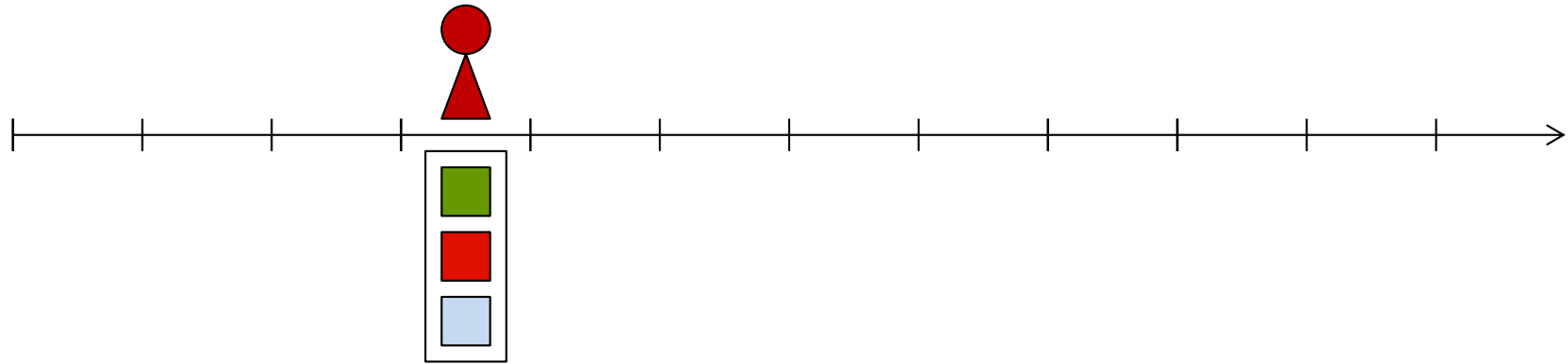
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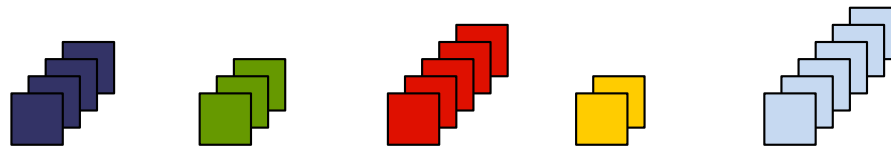
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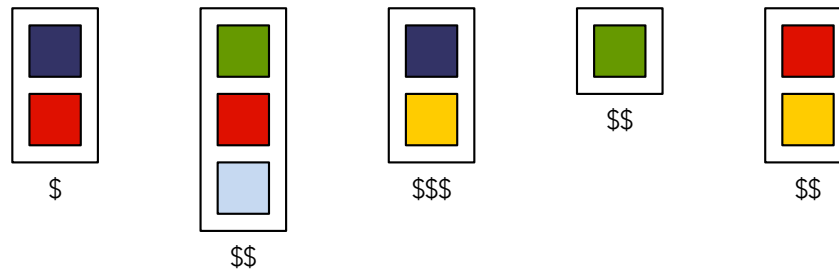
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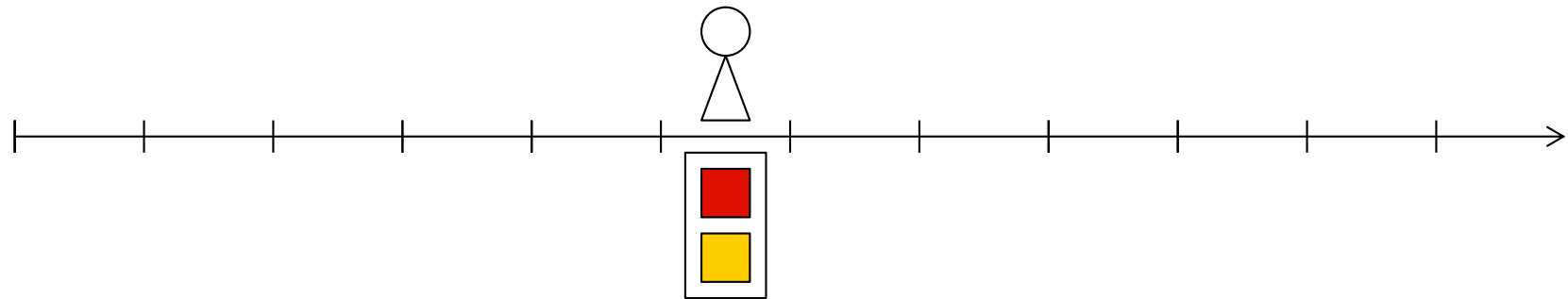
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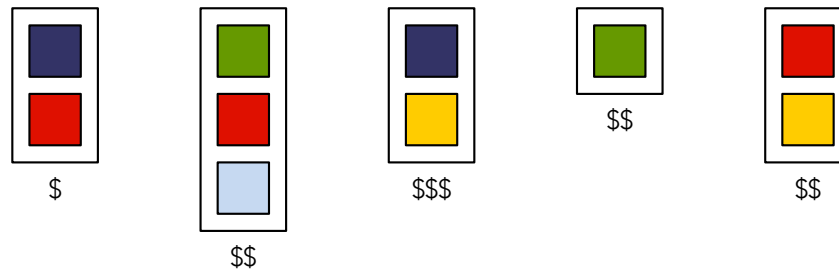
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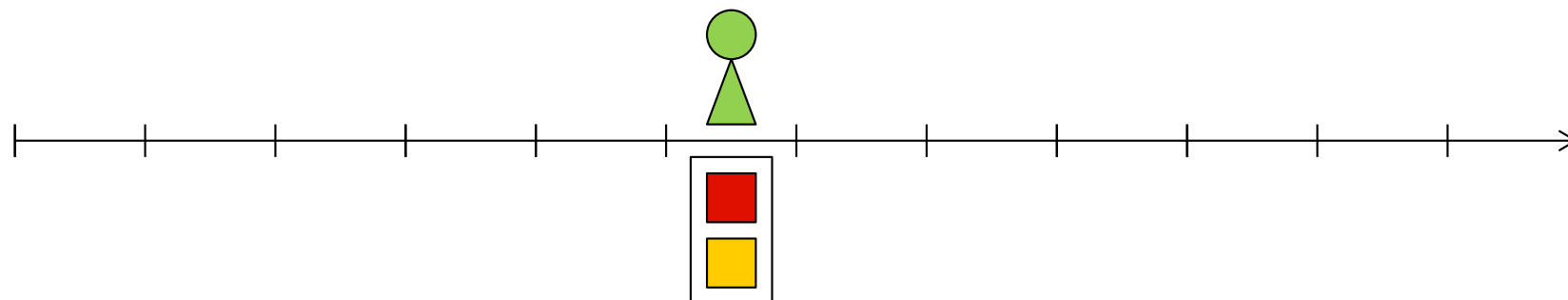
resources



products



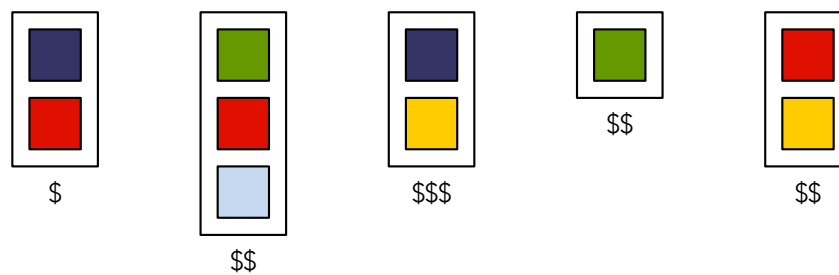
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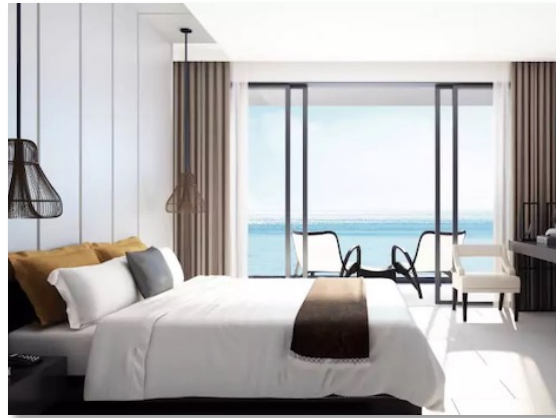
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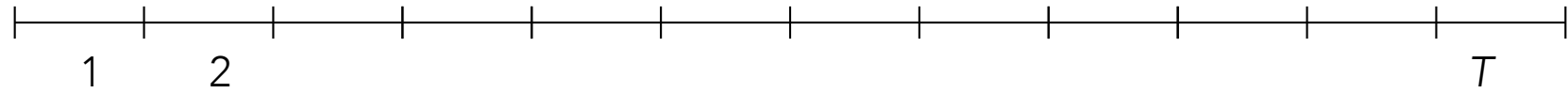
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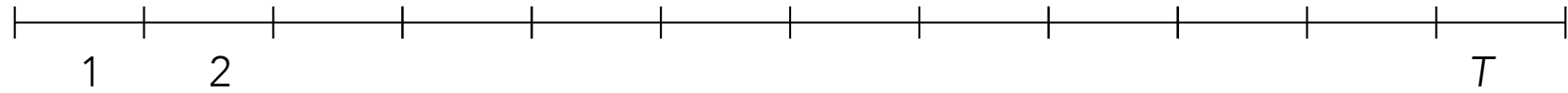


## Traditional Demand Model for Revenue Management



- $M$  : Set of resources
- $N$  : Set of products
- $c_i$  : Capacity of resource  $i$
- $f_j$  : Revenue of product  $j$
- $a_{ij}$  : 1 iff product  $j$  uses resource  $i$
- $T$  : Number of time periods in selling horizon
- $\lambda_{jt}$  : Request probability for product  $j$  at time period  $t$

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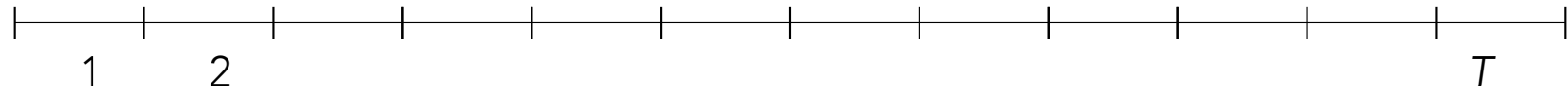


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- $x_i$  : Remaining inventory of resource  $i$
- $u_j$  : 1 iff we accept a request for product  $j$

$$V_t(x) = \max_{u \in \mathcal{F}(x)} \left\{ \sum_{j \in N} \lambda_{jt} \left\{ f_j u_j + V_{t+1} \left( x - \sum_{i \in M} e_i a_{ij} u_j \right) \right\} \right\}$$

$$\mathcal{F}(x) = \left\{ u \in \{0, 1\}^N : a_{ij} u_j \leq x_i \quad \forall i \in M, j \in N \right\}$$

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$$\text{OPT} = V_1(c)$$

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## Fluid Approximation under Traditional Demand Model

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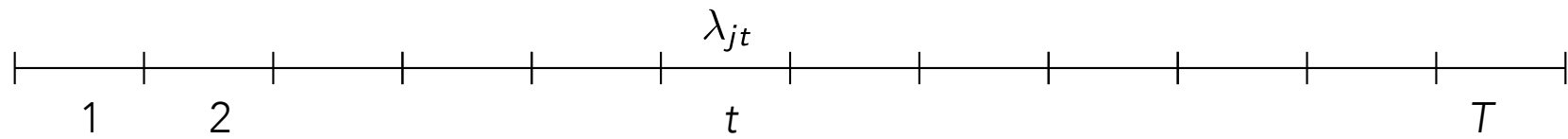
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Accept a request for product  $j$  at time period  $t$  with probability  $\bar{y}_{jt}/\lambda_{jt}$  as long as there is enough capacity to accept the request

$$\text{APX} \geq \max \left\{ \frac{1}{4L}, 1 - (1 + L) \sqrt{\frac{2 \log C}{C}} \right\} \text{OPT}$$

$$C = \min_{i \in M} c_i, \quad L = \max_{j \in N} \sum_{i \in M} a_{ij}$$

# Traditional Demand Model for Revenue Management



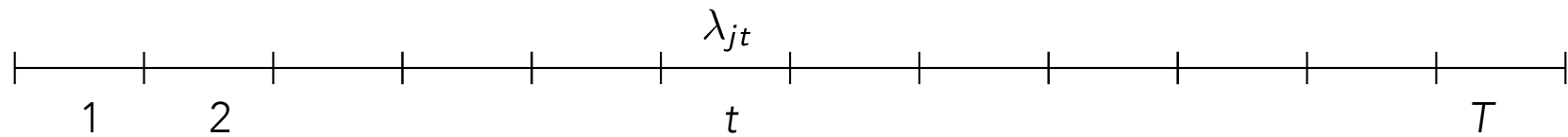
Expected demand  
for product  $j$

$$\sum_{t \in T} \lambda_{jt}$$

Standard deviation of demand  
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$$\sqrt{\sum_{t \in T} \lambda_{jt}(1 - \lambda_{jt})} \leq \sqrt{\sum_{t \in T} \lambda_{jt}}$$

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Standard deviation of demand  
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Large demand volume and large demand variability cannot coexist in traditional demand model!

How to build network revenue management models that accommodate large demand variability?

How to build fluid approximations with sound footing when demand has large variability?

Do fluid approximations work because demand variability vanishes with large demand volume?

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How to build fluid approximations with sound footing when demand has large variability?

$$\text{FLD} \geq \text{OPT} \qquad \frac{\text{APX}}{\text{OPT}} \xrightarrow{c \rightarrow \infty} 1 \qquad \frac{\text{OPT}}{\text{FLD}} \xrightarrow{c \rightarrow \infty} 1$$

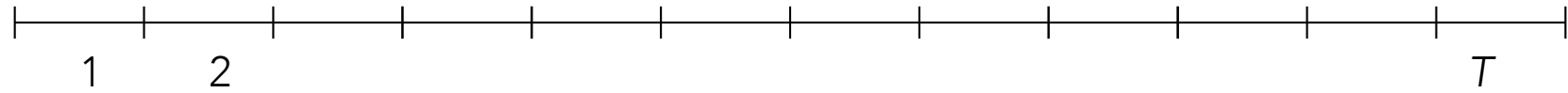
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High-variance demand

Calendar-aware demand

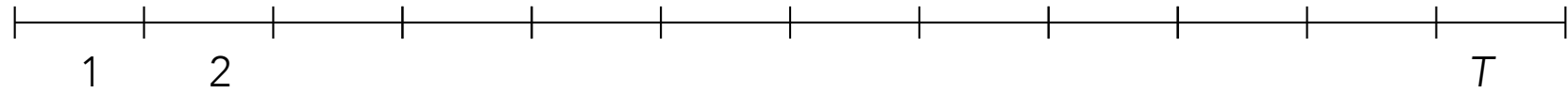
# High-Variance Demand Model



- $M$  : Set of resources
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- $c_i$  : Capacity of resource  $i$
- $f_j$  : Revenue of product  $j$
- $a_{ij}$  : 1 iff product  $j$  uses resource  $i$
- $D$  : (Random) number of customer arrivals with support  $1, \dots, T$
- $\lambda_{jt}$  : Probability that customer  $t$  requests product  $j$
- $x_i$  : Remaining inventory of resource  $i$
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$$\theta_t = \mathbb{P}\{D \geq t+1 \mid D \geq t\}$$

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$$\theta_t = \mathbb{P}\{D \geq t+1 \mid D \geq t\}$$

## Fluid Approximation under High-Variance Demand

$y_{jt}$  : Probability of accepting a request for product  $j$  from customer  $t$

$$\begin{aligned} \text{FLD} = \max \quad & \sum_{t \in T} \sum_{j \in N} f_j \mathbb{P}\{D \geq t\} y_{jt} \\ \text{st} \quad & \sum_{t \in T} \sum_{j \in N} a_{ij} \mathbb{P}\{D \geq t\} y_{jt} \leq c_i \quad \forall i \in M \\ & 0 \leq y_{jt} \leq \lambda_{jt} \quad \forall j \in N, t \in T \end{aligned}$$

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$$\mathbb{E}\{D\} = k + \sqrt{k}, \quad \text{StDev}(D) = k \sqrt{k-1}, \quad C = (k+1)\sqrt{k}, \quad \frac{\text{FLD}}{\text{OPT}} = \frac{1}{2}(k+1)$$

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Single resource with capacity  $C$ , single product with revenue of 1,  
all customers request the product

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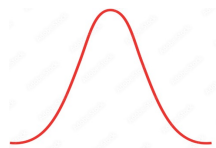
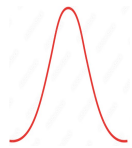
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High-variance demand

Calendar-aware demand

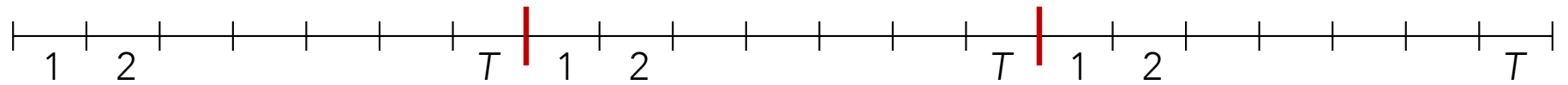
# Calendar-Aware Demand Model



		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

The table displays a calendar grid with 30 numbered days. The days are arranged in a grid that is 4 rows high and 7 columns wide. The first row contains days 1 through 5. The second row contains days 6 through 12. The third row contains days 13 through 19. The fourth row contains days 20 through 26. The fifth row contains days 27 through 30. The cells for days 5, 12, 19, and 26 are shaded light blue. The cells for days 6, 13, 20, and 27 are shaded light tan. Two red ellipses are drawn around the grid, one around the top two rows (days 1-12) and one around the bottom two rows (days 13-26). To the left of the grid, there are two red bell-shaped curves, one above the top two rows and one below the bottom two rows, representing probability distributions for those periods.

# Calendar-Aware Demand Model

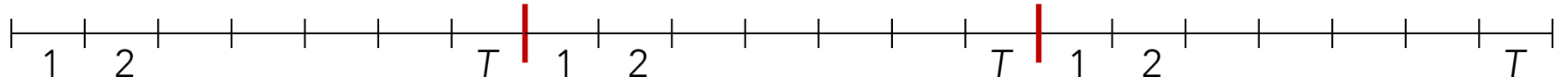


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- $K$  : Set of stages
- $D^k$  : (Random) number of customer arrivals in stage  $k$
- $\lambda_{jt}^k$  : Probability that customer  $t$  in stage  $k$  requests product  $j$
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$$\theta_t^k = \mathbb{P}\{D^k \geq t + 1 \mid D^k \geq t\}$$



# Calendar-Aware Demand Model

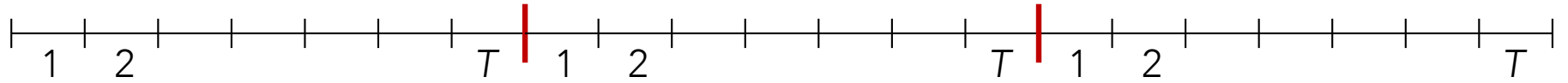


- $M$  : Set of resources
- $N$  : Set of products
- $c_i$  : Capacity of resource  $i$
- $f_j$  : Revenue of product  $j$
- $a_{ij}$  : 1 iff product  $j$  uses resource  $i$
- $K$  : Set of stages
- $D^k$  : (Random) number of customer arrivals in stage  $k$
- $\lambda_{jt}^k$  : Probability that customer  $t$  in stage  $k$  requests product  $j$
- $x_i$  : Remaining inventory of resource  $i$
- $u_j$  : 1 iff we accept a request for product  $j$

$$V_t^k(x) = \max_{u \in \mathcal{F}(x)} \left\{ \sum_{j \in N} \lambda_{jt}^k \left\{ f_j u_j + \theta_t^k V_{t+1}^k \left( x - \sum_{i \in M} e_i a_{ij} u_j \right) + (1 - \theta_t^k) V_1^{k+1} \left( x - \sum_{i \in M} e_i a_{ij} u_j \right) \right\} \right\}$$

$$\theta_t^k = \mathbb{P} \left\{ D^k \geq t + 1 \mid D^k \geq t \right\}$$

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$D^k$  is sub-Gaussian with variance proxy  $\sigma^2$

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$y_{jt}^k$  : Probability of accepting a request for product  $j$  from customer  $t$  in stage  $k$

$$\begin{aligned} \text{FLD} = \max & \sum_{k \in K} \sum_{t \in T} \sum_{j \in N} f_j \mathbb{P}\{D^k \geq t\} y_{jt}^k \\ \text{st} & \sum_{k \in K} \sum_{t \in T} \sum_{j \in N} a_{ij} y_{jt}^k \leq c_i \quad \forall i \in M \\ & 0 \leq y_{jt}^k \leq \lambda_{jt}^k \quad \forall j \in N, k \in K, t \in T \end{aligned}$$

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$$K = 2, \quad T = 2, \quad C = 3, \quad L = 1, \quad \frac{\text{FLD}}{\text{OPT}} = \frac{10}{11}$$

## Fluid Approximation under Calendar-Aware Demand

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FLD  $\geq$  OPT

## Approximate Policy

Accept a request for product  $j$  from customer  $t$  in stage  $k$  with probability  $\bar{y}_{jt}^k / \lambda_{jt}^k$  as long as there is enough capacity to accept the request

$$\text{APX} \geq \max \left\{ \frac{1}{4L}, 1 - (4 + L) \frac{\sqrt{(C + \sigma^2 (K - 1)) \log C}}{C} \right\} \text{OPT}$$



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Single resource with capacity  $C$ , single product with revenue 1,  
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Calendar-aware and dependent demand

Pricing and assortment decisions

Stronger performance guarantees under calendar-aware demand

Revenue Management with Calendar-Aware and Dependent Demands:  
Asymptotically Tight Fluid Approximations  
Li, Rusmevichientong, Topaloglu